

University of Iowa Health Care is Iowa's only comprehensive academic health system, comprised of UI Hospitals & Clinics, which includes UI Stead Family Children's Hospital, the UI Roy J. and Lucille A. Carver College of Medicine, and UI Physicians.

Through innovation, collaboration, quality, safety, and diversity, equity, and inclusion, UI Health Care:



Educates and trains the next generation of health care professionals



Provides life-changing primary and specialty care and expertise to patients and families



Seeks knowledge through research to advance biomedical science



Our Mission

Changing medicine.
Changing lives.



Our Vision

To be a destination academic medical center for Iowa and the world.



Our Values

WE CARE:

Welcoming
Excellence
Collaboration
Accountability
Respect
Equity

n academic medicine, going the extra mile is the standard—seeking advances in medical education, research, and patient care that bring new ideas, new tools and technologies, and new answers to questions that were unfathomable a generation ago. For University of Iowa Health Care, the heart of our mission is to change medicine and change lives.

Across University of Iowa Health Care, going the extra mile means challenging the status quo and using our skills, experience, and resources to better understand and treat human health and disease. It's also a willingness to assist and serve others—patients, families, colleagues, and the broader community—beyond what is expected and what is required.

As an integrated health system, we work together and remain flexible as we adapt to changes in health care. It's a commitment that allows us to continue responding to COVID-19 while meeting existing priorities and planning for the future.

Going the extra mile is a forward-looking approach that also acknowledges where we've been and what we've achieved. In this regard, 2022 included many remarkable accomplishments and milestones:

- More than 1.3 million clinic visits and over 32,600 inpatient admissions at UI Hospitals & Clinics in fiscal year 2022.
- Over \$276 million in external research funding to Carver College of Medicine investigators in FY 2022
- Ranked lowa's No. 1 hospital, with nine adult and pediatric care specialties listed by U.S. News
 World Report
- Milestone achievements in marking 50 years of the Physician Assistant Program at Iowa, currently ranked as the nation's top PA program, plus the five-year anniversary of the opening of the UI Stead Family Children's Hospital building and the 10-year anniversary of our Iowa River Landing facility in Coralville
- Progress in construction of a new hospital campus in North Liberty, lowa, that will allow us to
 offer highly specialized care to even more patients from across lowa and the region
- Collaboration and progress on the university's campus master plan, which includes major upgrades and additions to the medical campus over the next decade

We also embrace opportunities to lead in the development of medical advances; publish impactful research; recruit, retain, educate, and mentor the best students, trainees, faculty, and staff; provide high-quality patient care; build upon our national reputation and rankings; foster a welcoming, inclusive, and equitable working and learning environment; and remain financially sustainable.

Ultimately, going the extra mile means focusing on the health and well-being of lowans. It's about making a difference in the lives of our patients, our learners, and our employees so that they may live better and live longer. It's what lowans expect from us, and it's what we aim to achieve—today and all along the miles ahead.

Brooks Jackson, MD, MBA Vice President for Medical Affairs and the Tyrone D. Artz Dean, Carver College of Medicine

Patricia Winokur, MD Executive Dean, Carver College of Medicine

Kimberly Hunter, DNP, MBA, RN, NA-BC Interim Associate Vice President, UI Health Care Interim Chief Executive Officer and Chief Nurse Executive, UI Hospitals & Clinics









OUR PEOPLE, OUR MISSION

Going the extra mile for Iowans—and each other





Health care requires collaboration. Whether it's taking care of patients, educating students and trainees, or leading advances in biomedical science, it takes teams of individuals with a shared commitment to excellence and service. UI Health Care employees, along with colleagues across campus and beyond, continue to go the extra mile. It's a testament to the character and quality of our health system's greatest asset—our people—and serves as a reminder of the partnerships and productivity that distinguish UI Health Care.



16,700+ Employees



700+Volunteers



44,750+
Volunteer
service hours

STRATEGIC PRIORITY AREAS



Student Success
Affordable tuition,
scholarship support



Research and Discovery Medical advances, impactful scholarship



Engagement
Workforce
performance,
constituent relations



Diversity, Equity, Inclusion Inclusive culture, health parity



Patient Care

Quality and safety,
operational efficiency

MEDICAL EDUCATION AND TRAINING

Changing medicine through innovation, integration, and individualization



1,369 Faculty Members

Medical Students

612



134 Physical Therapy



Students



813 Residents, Fellows, and Dentists



73 Physician Assistant Students



300+ Graduate Students



6 NATIONALLY RANKED **PROGRAMS**

- · Family Medicine
- · Internal Medicine
- · Physical Therapy
- Physician Assistant
- Primary Care
- Research

Source: U.S. News & World Report's Best Graduate Schools 2023



50 YEARS OF THE PHYSICIAN ASSISTANT PROGRAM

The Department of Physician Assistant Studies and Services has been home to the nation's top-ranked PA program (tied with Duke University) since 2019. In fact, it has been ranked No. 1 or No. 2 every year since U.S. News began ranking PA programs in 1998. UI physician assistant students complete all their didactic coursework, and some of their clinical clerkships, alongside MD students at Iowa. And for the past 26 years, each class of PA program graduates has achieved a 100% pass rate on the Physician Assistant National Certification Exam-a remarkable record of sustained excellence.

Among the 152 first-year MD students in fall 2022, 83 students (55% of the class) self-identified as female, which is the highest percentage of women in any single class in the college's history. Among the fall 2022 M1 class, 40% are minority students and 12.5% are from a racial or ethnic minority underrepresented in medicine. As for the 2022 graduating MD class of 152 students, 50% of the graduates will begin residency training programs in the primary care specialties (family medicine, internal medicine, obstetrics and gynecology, or pediatrics), and 26% (39 graduates) began first-year residency training in lowa.





RESEARCH AND DISCOVERY

Changing medicine through multidisciplinary collaboration



\$276.6 MILLION

in external research funding in FY 2022, which includes \$138.8 million in National Institutes of Health funding



41

Core research facilities and research service units



252

National Institutes of Health grants, which includes 137 research project (RO1) grants



25

Research centers and institutes



280+Research laboratories



70%

of faculty published research, with 49% of faculty listed as first or senior authors



SHAW PRIZE

Michael Welsh, MD, was named a co-recipient of the 2022 Shaw Prize in Life Science and Medicine—one of the most prestigious awards in science. Welsh, who is a Howard Hughes Medical Institute investigator, director of the Ul's Pappajohn Biomedical Institute, and professor of internal medicine, was honored for his landmark studies of the molecular, biochemical, and functional defects underlying cystic fibrosis (CF). This work has contributed to the development of medicines that reverse those defects in patients with CF. At Iowa, Welsh has led teams of scientists studying lung biology and CF for 40 years.

PATIENT CARE AND SERVICE

Changing lives through comprehensive, compassionate care for patients



866

Inpatient beds, including 190 pediatric beds at UI Stead Family Children's Hospital



32,627

Total patient admissions



1,312,871 Clinic visits



35,400

Major surgeries and 186,199 minor surgeries

9 NATIONALLY RANKED ADULT AND PEDIATRIC SPECIALTIES BY U.S. NEWS & WORLD REPORT

- · Ear, Nose, Throat/Otolaryngology
- Neonatology
- Ophthalmology
- Pediatric Cancer
- Pediatric Diabetes/Endocrinology
- · Pediatric Nephrology
- Pediatric Neurology/Neurosurgery
- Pediatric Orthopedics
- · Pediatric Pulmonology



10 YEARS: IOWA RIVER LANDING

The UI Health Care ambulatory care clinic at the lowa River Landing development in Coralville gives patients a convenient location for primary and specialty care services. With services available in 17 specialties plus ancillary services and the adjacent lowa River Landing East, the location averages close to 20,000 clinic visits per month.



5 YEARS: III STEAD FAMILY CHILDREN'S HOSPITAL

UI Health Care has provided care for children for more than 100 years, but 2022 marked the fifth anniversary of the opening of UI Stead Family Children's Hospital. The 14-level facility—the centerpiece of lowa's only nationally ranked children's hospital—treated nearly 95,000 patients last year from all of lowa's 99 counties plus 48 states and 10 nations.



SEEING AHEAD, PLANNING FOR GROWTH

Expanding our ability to care for Iowans

NORTH LIBERTY MEDICAL FACILITY

ESTIMATED COMPLETION: 2025



Extending the UI Hospitals & Clinics campus to nearby North Liberty, Iowa, currently under construction, will increase access and help meet unprecedented demand for our patient care services. The North Liberty location also will include space to support clinical research and medical education and training while creating opportunities to expand or enhance services on the main hospital campus.



36
Inpatient beds



84Exam rooms



18 Emergency care rooms



12Operating rooms

Plus labs, pharmacy, diagnostic imaging, outpatient clinics



JACOBSON FOUNDATION \$70M GIFT FOR ADULT CARE INPATIENT TOWER

In February 2022, the Richard O. Jacobson Foundation committed a transformational \$70 million gift to support the construction of a new patient care tower on UI Health Care's main campus in Iowa City. The gift—the largest in the university's 75-year history—will help UI Health Care increase capacity and meet Iowans' complex care needs. The new tower is part of the university's facilities master plan approved by the Board of Regents, State of Iowa.

WORKFORCE WELL-BEING

Caring for our employees through safety and support

Health care is often stressful, demanding work, and the COVID-19 pandemic brought even greater pressures on employees, particularly those involved in patient care. Staff safety, well-being, and resilience have become heightened priorities as hospitals and health systems nationwide look for ways to foster a work culture that will attract and keep health care professionals. In 2022, UI Health Care leaders developed a plan to help strengthen employee well-bring and guide the organization in retaining its workforce—knowing that well-cared-for staff bring their best selves and do their best work for lowans and each other.



WELL-BEING KEY STRATEGIES

Workplace safety

,

Physical and mental health resources

Diverse, equitable, and inclusive environment

Workflow improvement

Counseling services

Professional development



COPE TEAM

Work-related stress can lead to increased risks for injuries, absenteeism, and burnout.

A unique UI Health Care service is available to help. Comprised of physicians, chaplains, mental health staff, social services staff, and others, the COPE team assists health care providers who have experienced difficult situations. The team provides three levels of support:

Referral Network

Referral to chaplains, Employee Assistance Program, and social service. Ensure availability and expedite access to prompt professional support/guidance.

Trained Peer Support Mentors and Group Facilitators

Provide one-on-one crisis intervention, unit peer supporter mentoring, team support meetings.

Trained Unit Peer Supporters

Provide one-on-one crisis intervention/support on a unit level.

HEALTH PARITY, DIVERSITY, EQUITY, INCLUSION

Changing medicine to create and foster a health system for all



EQUITY

UI Health Care is one of eight U.S. health systems in the American Medical Association's Advancing Equity through Quality and Safety Peer Network. The program's goal is to improve health outcomes for historically marginalized populations.



BUILD

UI Health Care launched a new program in 2022 based on the university's BUILD (Building University of Iowa Leadership for Diversity) training initiative for faculty and staff. The program provides knowledge and skills to create a welcoming health care system for all people.

RECRUITMENT/RETENTION GOALS MET OR SURPASSED

All MD Students

11.3% from underrepresented racial/ethnic groups; 7.5% first-generation students

Iowa-born MD students

18.2% from low socioeconomic backgrounds;
24% from rural communities

Female faculty

22.6% on tenure track

Underrepresented faculty:

17.7% in departmental/collegiate leadership roles

ADDRESSING HEALTH DISPARITIES

UI Health Care is funding three pilot research projects in the community and around the state.



Food insecurity

A Department of Obstetrics and Gynecology team will work with highrisk pregnancy patients and a local nonprofit agency to identify barriers and improve access to reliable, affordable, and nutritious food.



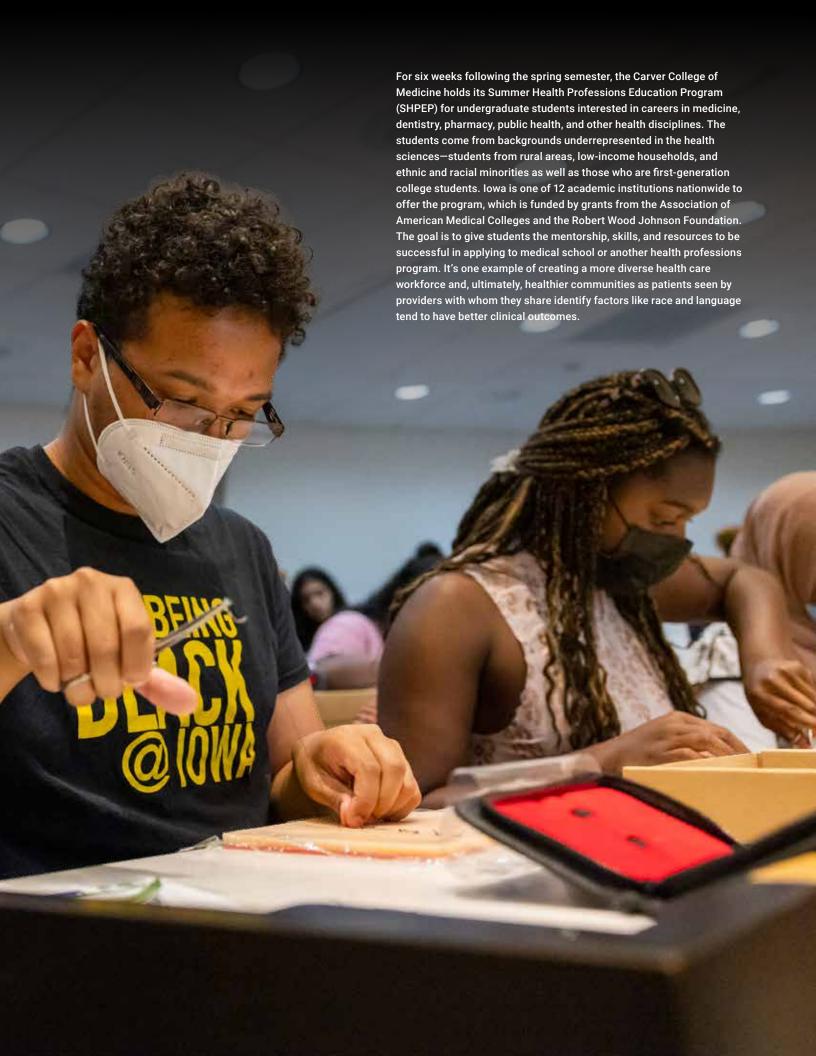
Rural cancer care

UI Holden Comprehensive Cancer Center specialists will create a navigation package to help patients in rural areas of lowa overcome cultural, logistical, and educational obstables to cancer care.



Preventable blindness

Specialists in the Department of Ophthalmology will identify and treat preventable blindness among patients seen at the Iowa City Free Medical and Dental Clinic.





For 20 years, the University of Iowa Mobile Clinic has offered free medical care for underserved and uninsured residents, including immigrants and refugees, homeless people, low-income residents, and anyone else needing primary or preventive care. UI students, including those from the Carver College of Medicine, who volunteer for the clinic now serve 14 sites in the Iowa City area and several eastern Iowa communities. With the support of a \$1.8 million grant from the U.S. Health Resources & Services Administration, the group plans to train more UI graduate students to help expand the Mobile Clinic's ability to provide mental health services.

OUTREACH, IMPACT AND PHILANTHROPY

Changing lives through service to Iowans and their communities



\$358M+

In community benefit programs serving 874,960 people



1,513

Iowa alumni practice in 74 of Iowa's 99 counties



48⁰/₀

Of Iowa's 5,752 physicians received medical education or training at Iowa



7,990

Providers from all 99 counties participated in UI continuing education programs in FY22





\$217.6M

in philanthropic support in FY22 through the UI Center for Advancement



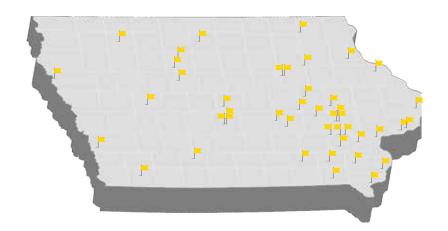
31,463

gifts and pledges



27,038

donors

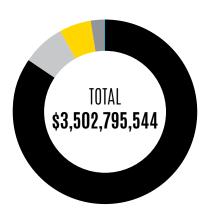


UNIVERSITY OF IOWA HEALTH CARE: SERVING IOWANS ACROSS THE STATE

110 CLINICS IN 32 IOWA COMMUNITIES

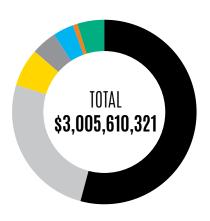
CONSOLIDATED FINANCIAL INFORMATION

Fiscal year 2022 (July 1, 2021 through June 30, 2022) enterprise revenue and expenses.



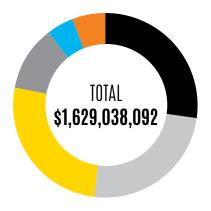
Fiscal Year 2022 Revenue

Patient Care	\$2,970,131,268
Extramural Funding	\$263,385,398
Other Operating Revenue	\$184,539,992
General Education Funds	\$83,018,287
Special State Appropriations	\$1,720,598
TOTAL	\$3,502,795,544



Fiscal Year 2022 Expenses

TOTAL	\$3,005,610,321
Occupancy, Billing, and Overhead	\$138,220,883
Services (Insurance)	\$19,791,010
Repairs and Maintenance	\$111,495,231
Depreciation and Amoritization	\$132,729,378
Licenses, Fees, and Other Operating Expenses	\$205,312,833
Supplies	\$769,022,894
Personnel	\$1,629,038,092



Fiscal Year 2022 Personnel Expenses

TOTAL	\$1,629,038,092
Other Total	\$91,819,763
Residents, Fellows, and Postdoctoral Fellows	\$74,581,719
Merit	\$188,347,720
Professional and Scientific	\$423,262,564
SEIU	\$402,380,679
Faculty	\$448,645,647

UNIVERSITY OF IOWA HEALTH CARE 2022 ANNUAL REPORT

Produced by University of Iowa Health Care Marketing and Communications. All rights reserved. No part of this publication may be reproduced or transmitted in any way without written permission:

Marketing and Communications University of Iowa Health Care 200 Hawkins Drive, W319 GH Iowa City, Iowa 52242

Text	Photography	Design
Dave Pedersen	Liz Martin	Tennille Davis
	Justin Torner	Bruce Hutton
	Jesse Wallace	Rvan Potter

Contact us

Please send all comments or questions to the address above or call 319-356-1009.

The University of Iowa prohibits discrimination in employment, educational programs, and activities on the basis of race, creed, color, religion, national origin, age, sex, pregnancy, disability, genetic information, status as a U.S. veteran, service in the U.S. military, sexual orientation, gender identity, associational preferences, or any other classification that deprives the person of consideration as an individual. The university also affirms its commitment to providing equal opportunities and equal access to university facilities. For additional information on nondiscrimination policies, contact the Director, Office of Equal Opportunity and Diversity, the University of Iowa, 202 Jessup Hall, Iowa City, Iowa 52242-1316, 319-335-0705 (voice), 319-335-0697 (TTD), diversity@uiowa.edu.



Marketing and Communications University of Iowa Health Care 200 Hawkins Drive, W319 GH Iowa City, Iowa 52242